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MEMORANDUM FOR: Deputy Director for Intelligence

SUBJECT: NPIC Position Paper on NPIC Providing Field
Readout Photographic Interpretation Teams

1. When a field readout is directed on selected nationally programmed photographic reconnaissance missions /Definition: Nationally programmed photographic reconnaissance missions are those conducted by the National Reconnaissance Office (NRO) in response to, the United States Intelligence Board (USIB) requirements./ the Director of the National Photographic Interpretation Center (NPIC) ^{SHALL} (should) be responsible for providing the field readout photographic interpretation team. These efforts ^{WILL} (would) be directed to the preparation of immediate photographic interpretation reports and cable transmission to theater and ZI recipients under identical priority.

2. The above statement should be properly incorporated in the NSCID #8. *DO NOT AGREE THIS IS NECESSARY! AGREEMENT IN USIB BY DIA & CIA WOULD BE JUST AS EFFECTIVE, AS LONG AS NSCID AUTHORIZES IMMEDIATE RPTG - WHY DO WE NEED TO*

3. Details of operating such a team should be worked out by the Director of NPIC with such appropriate agencies as NRO, DIA, and CIA. These details would encompass, but are not necessarily limited to the following:

a. Provision by NRO of basic guidance on national plans (e.g., Rates of anticipated sorties, etc.) which will effect the efforts of the NPIC field readout team.

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There are exceptions to DIA among in certain theaters!

b. Designation of anticipated overseas facilities by the NRO required in support of the National Reconnaissance Program. DIA should make arrangements with appropriate military commands for such facilities and support (e.g., communications, security, etc.) required by the NPIC field readout team for the period of operation.

c. Provision by NRO of timely mission alerting information as required.

d. Provision by NRO of the mission track as soon as practicable.

e. Provision by NRO of technological assistance and quality standards for photographic processing to meet optimum exploitation needs of the NPIC field readout team.

f. Provision by COMOR of the current listings of established USIB reconnaissance requirements. (This will enable NPIC to provide each field readout team with necessary background data on COMOR targets.)

4. Of prime importance is recognition that local command prerogatives be left intact. No infringement would be made upon any command. The NPIC field readout team would be deployed as appropriate to provide expeditious readout of the selected Nationally programmed photographic reconnaissance missions.

5. A typical NPIC field readout team would be composed and outfitted as follows:

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a. Six to twelve NPIC personnel depending on the scope of the planned effort. All teams would include at least one Research Analyst in the "all source" concept of proper support to the PI's.

b. All PI's selected would have appropriate skilled backgrounds. (e.g., missile, electronics, AE, etc.)

c. Each PI will have a personal "fly-away" kit to include, but not limited to: field light table, stereo microscope, 7X-12X tube magnifier, slide rule, scales, geo/UTM grids, etc.

d. All teams would be provided with selected "all source" backup materials such as:

(1) Support Documents, Target Chart Plots, Target Briefs, (SEA, China/NK, China/India Border), and Master Target Lists.

(2) PI Keys (Air, Naval, Ground, Missile, Electronics, AE, Industrial, etc.)

(3) Data Base Materials including mosaics, target books, target plots, and reporting procedures/criteria (IPIR/SITSUM).

6. It should be noted from the above that the degree of sophistication in field exploitation is minimized commensurate with current procedures and field conditions. NPIC, however, should budget immediately to develop improved hardware, and

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inaugurate research for long range planning on a self-sufficient integrated processing and readout system.

7. The foregoing NPIC position is based upon exploitation management and analytical procedures developed and utilized both at NPIC and in the field over the past many years. These procedures and techniques have been the basis for the NPIC's success in providing optimum readout of national importance. NPIC's experienced personnel, equipment, planning, coordination, scan/reporting techniques, backup, and report processing and handling criteria will provide a maximum guarantee^{of/}field readout success.

8. Although NPIC is currently prepared to send a team to the field, such action would have an effect on current operations at NPIC. Therefore establishment on an NPIC state of readiness to provide teams as required will necessitate additional manpower and funds. Based upon current estimates twenty four additional positions should be added to the T/O, and \$_____ should be added to ~~additional funds~~ the NPIC budget. Additional funds should be added for research as noted in paragraph 6 above. This will enable NPIC to provide the manpower to staff field readout teams. It should be emphasized that readout teams will be made up from within the NPIC organization on a case by case basis. Thus selection of the best individuals for a particular field readout is possible. When not engaged in field exploitation activities, full utilization of these personnel will be made within the existing NPIC structure.

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